

COVID-19 as a Supply Chain Disruption

- Geography: Global health emergency
- Freight Facilities Affected: Not physically
 - COVID-19 is not an infrastructure disruption
- Commodities and Shipments Affected:
 - Immediate increase in demand for personal protection equipment (PPEs), medical and health care supplies
 - Surge buying by consumers
 - Significant decline in demand/cancellations from store, office and production line closures
 - Significant increase in ecommerce/home deliveries
 - COVID-19 is an "abrupt demand shifts" event





The Mandate

Ensure key supplies continue to flow for health care, area residents and critical businesses.





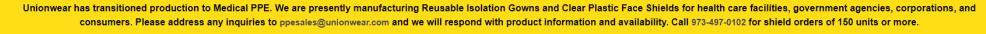




Immediate Production/Supplier Issues

- Pivot production to meet abrupt changes in demand medical, PPE, consumer
- Cancel orders Stores, restaurants, businesses closed
- Find alternative suppliers Suppliers closed





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Immediate Freight Provider Issues

- Keep the trucks moving
- Pivot to more e-commerce and home delivery
- Adjust port operations for
 - "Blank Sailings"
 - "Unwanted" containers
- Use passenger aircraft to move cargo
- Adjust workplaces to ensure workforce safety
- Find the needed workers



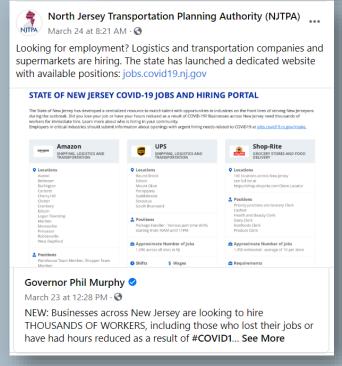
Source: Forbes



Government Response and Collaborations

- Build on existing relationships, collaborations and knowledge
- Identify resident and business needs
- Proactively and immediately address freight movement issues
- Understand and address the multi-state considerations and issues
- Communicate frequently and concisely







Freight Operational Initiatives

- Enable continuous operations
 - Suspend HOS and weight restrictions
 - Provide truck rest areas
 - Survey drivers
- Identify and address current & potential bottlenecks
 - Can businesses receive shipments?
 - Where can unneeded containers be stored off-port?
 - Address workforce needs and concerns

Delivering Supplies in the NJ-NY-PA-CT region

In response to the unprecedented Covid-19 pandemic, the four states of New Jersey, New York, Pennsylvania and Connecticut are working to ease the delivery of day-to-day and emergency supplies by over-the-road truck drivers like you. Truck drivers are the backbone of the supply chain and we applaud your tireless service.

To help us provide you with the services that you need to pick up and deliver the goods, please take three minutes and complete this short survey. All responses are anonymous.

Thanks very much. Stay safe and healthy!

This survey is being conducted by a coalition of 10 metropolitan planning organizations in PA, NJ, NY and CT, the NJ Department of Transportation, the NYC Economic Development Corporation and the NYC Dept. of Transportation.

1. How frequently do you make pick ups and deliveries in PA, NJ, NY or CT?







Emerging Longer-Term Trends

Context Shifting: Economic, business and trade trends

Demand Reshaping:

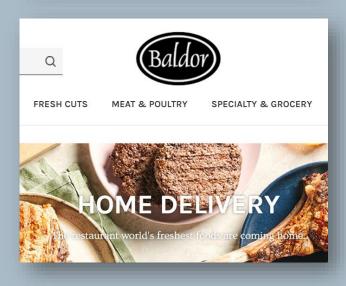
- Accelerating the growth of ecommerce and retail reshaping
- Accelerating the diversification of production locations
- Reviewing suppliers and supplier connectivity

Supply Reshaping:

- Accelerating the financial condition of certain transportation providers/sectors
- Accelerating the deployment of certain technologies

Workplace Reshaping: Keeping the workforce healthy







Thank You



Defining the Vision. Shaping the Future.



Anne Strauss-Wieder

Director, Freight Planning (973) 639-8404 Strauss-Wieder@njtpa.org







